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Operations

OPERATIONS PLANNING

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(Maj Donald L. Jackson)
Supersedes AFD 10-4, 1 September 1995.

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The success of operations conducted in hostile environments depends on thorough, realistic, and executable plans to mobilize, deploy, sustain, employ and redeploy forces. This directive establishes policies to ensure the Air Force develops plans which provide supported and supporting commanders with a baseline of operations, logistics, manpower and personnel capabilities for a given scenario.

SUMMARY OF REVISIONS

This document is substantially revised and must be completely reviewed.

This revision aligns the policy directive with the Fiscal Year 96 Joint Strategic Capabilities Plan, Change 1 (JSCP), updates the Measuring Compliance With Policy metrics, revises the number of Air Force War & Mobilization Plans (WMP), and restructures the directives construct.

1. The Air Force will conduct operations planning, whether in peacetime, crisis, or war, according to the four major interrelated systems affecting the development and implementation of plans:

- The National Security Council System.
- The Joint Strategic Planning System.
- The Planning, Programming, and Budgeting System.
- The Joint Operation Planning and Execution System (JOPES).

1.1. Air Force planners will use the Air Force-unique planning system, the Contingency Operation Mobility/ Planning and Execution System (COMPES), in all aspects of conventional plan development and implementation.

2. Combatant commanders will accomplish operations planning as tasked by the Chairman of the Joint Chiefs of Staff (CJCS), through the JSCP. When tasked by their unified commands, Air Force component commands will develop Air Force portions of these plans. When tasked, HQ US Air Force (or appropriate commander), Air Force major commands (MAJCOMs), field operating agencies (FOAs), direct

reporting units (DRUs), and wing or base units will develop supporting plans to the operation plans (OPLANs), concept plans (CONPLANs), or functional plans. The supporting plans, mobilization plans, base support plans, or deployment/redeployment plans, will be implemented in association with the supported plan.

3. This directive establishes the following responsibilities and authorities:

3.1. The Deputy Chief of Staff for Plans and Operations (HQ USAF/XO) is responsible for policy, guidance, procedures, and oversight affecting the Air Force operations planning process. HQ USAF/XO will coordinate with offices of collateral authority on any change to Department of Defense (DoD) guidance on operations planning.

3.2. Air Staff and command functional area managers will develop their respective portions of the USAF War and Mobilization Plan in support of Air Force operations planning requirements.

3.3. Commanders of Air Force MAJCOMs, FOAs, DRUs, wings or bases, and Air Force-gained Air Force Reserve and Air National Guard forces are responsible to the Chief of Staff, US Air Force, through HQ USAF/XO for plan development. Commanders of Air Force Component Commands are responsible to their respective Combatant Commanders for operations planning.

3.4. Commanders are charged with ensuring the range of aerospace power employment options are emphasized in all plans. To capitalize on limited planning resources, commanders must draw on the expertise from numerous organizations available to them from the Air Staff down to the unit level. Commanders will ensure plans and associated timed phased force and deployment data bases (TPFDDs) are developed and maintained with the most up-to-date information available making maximum use of available Air Force assets consistent with joint and Air Force doctrine.

3.5. Commanders will ensure plans provide for the continuation of essential services in accordance with DoD Instruction 3020.37, Continuation of Essential DoD Contractor Services During Crisis (FM&P), November 6, 1990, and consider environmental standards, operational concerns for safety, and occupational health protection at deployment locations.

3.6. Air Force Materiel Command (OC-ALC/TILUB) will administer management functions for publication and distribution of Joint Technical Coordinating Group for Munitions Effectiveness documents. These publications, primarily the Joint Munitions Effectiveness Manuals, are used to analyze attack missions, develop weapons requirements, and conduct war game exercises.

4. This AFPD implements national and DoD policies contained in the National Security Act of 1947, as amended, and applicable CJCS Instructions, Memorandums of Policy; and joint publications. This directive mandates submission of RCS: HAF-XOX(A&AR)9001, the Wartime Aircraft Activity Report.

5. See **Attachment 1** for measures used to assess compliance with this policy.

6. In addition to interfacing publications for the planning and implementing systems in paragraphs **3.5.** and **4.**, see **Attachment 2** for related publications.

JOHN P. JUMPER, Lt General, USAF
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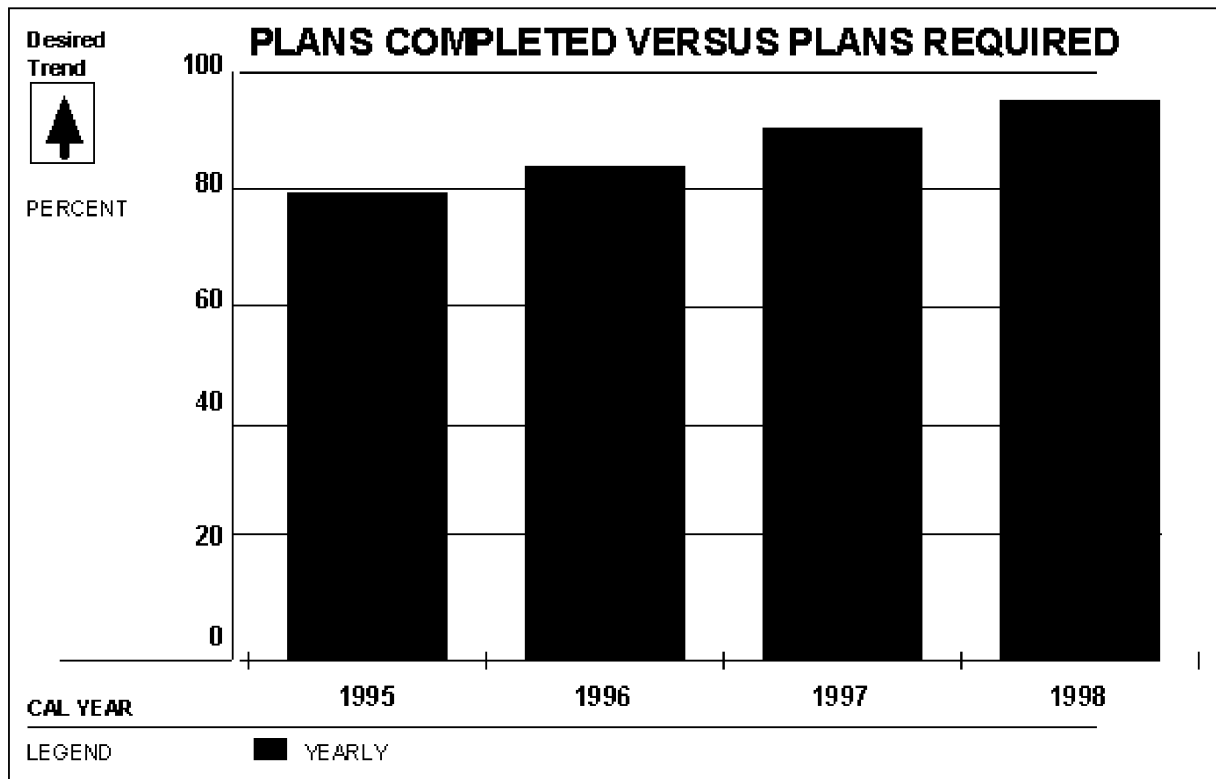
Attachment 1

MEASURING COMPLIANCE WITH POLICY

A1.1. Review these supporting plans annually to ensure currency and report status to HAF/XOXW. Reporting is done through RCS: HAF-XOX(A)9348, *Status of Plan Review Report*, via electronic message to reach HQ USAF/XOXW not later than 30 January each year. Reporting is suspended during emergency conditions or **MINIMIZE**. Reports of plans and supporting plans are published in WMP Vol. 2, not later than 1 March annually.

A1.2. Measure the percentage of plans completed against the number of plans required.

Figure A1.1. Plans Completed Versus Plans Required.



Attachment 2

RELATED PUBLICATIONS

<u>Publication Number</u>	<u>Publication Title</u>	<u>Formerly</u>
AFMAN 10-401	<i>Operation Plan and Concept Plan Development and Implementation</i>	AFRs 28-2, 28-3, and 28-6
AFI 10-402	<i>Mobilization Planning</i>	AFR 28-5
AFI 10-403	<i>Deployment Planning</i>	AFRs 28-4 and 28-45
AFI 10-404	<i>Base Support Planning</i>	AFR 28-31
AFI 10-406	<i>Mobility for Air Mobility Command (AMC) Forces</i>	AFR 28-42
AFI 10-408	<i>Mobility for Air Force Material Command Support Forces</i>	AFR 28-46
AFI 10-410	<i>Mobility for Air Force Special Operations Command (AFSOC) Forces</i>	No Former Publication
AFI 10-411	<i>Joint Technical Coordination Group for Munitions Effectiveness (JTCG/ME) Publication</i>	AFR 8-4
AFH 10-416	<i>Personnel Readiness & Mobilization</i>	No Former Publication

Also see USAF War and Mobilization Plan, Volumes 1 through 5. (**Source of availability:** HQ USAF/XOXW, Wash DC 20330-1480.)